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Islo McAubry



# The State of Digital Signage 2023-2024

Original research commissioned and presented by ScreenCloud and Google ChromeOS

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Mark McDermott CEO and Co-Founder, ScreenCloud

## The potential of digital signage to drive workforce engagement, productivity, and connectivity has never been greater.

As economic pressures reshape how organizations operate, the need to effectively reach and empower deskless workers grows increasingly urgent.

This research, commissioned and developed by ScreenCloud and Google ChromeOS, answers that call by providing definitive insights for companies to optimize their signage strategies.

Backed by an extensive analysis of usage trends across industries, the report taps straight into the perspective of both decision makers and the employees their actions influence.

It paints a comprehensive picture of how modern organizations leverage displays to achieve key outcomes. Readers can gain accessible insight around optimal screen placements, project governance, and change management best practices for driving adoption at scale. Most importantly, we move beyond understanding into recommendations. You'll find concrete information tailored to IT buyers and deskless end-users alike for getting the most value from digital signage.

The research thoroughly covers open questions around driving productivity, engagement and more so leaders can confidently invest in their workforces. At ScreenCloud, our mission is to pioneer the future of visual employee communications.

We believe this report marks a milestone in empowering organizations and their deskless teams by revealing the true potential of signage. I hope the findings guide you towards more informed decision-making and more productive engagement with both digital signage technology as well as the wider industry.

## **Key Findings**

This survey simultaneously polled both decision-makers and employees from larger (1000+ employees) manufacturing, logistics, transportation and supply chain organizations industries with largely deskless workforces.

The 2,400 total respondents were equally split between these sectors as well as between decision-makers and employees.

While chapters detail various specifics around digital signage, their fundamental usage, implementation, process ownership, and more, early takeaways can be categorized as the good, the bad and the ugly.





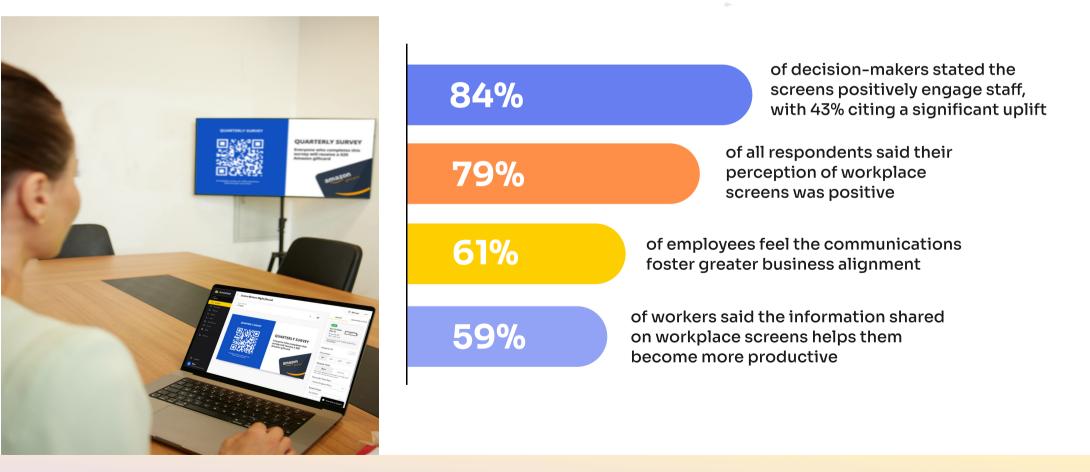
**Filipe Ho** Global Strategic Partnerships Lead, Google This research underscores the immense potential of digital signage to bridge communication gaps, improve productivity, and enhance the overall well-being of deskless workers.

In today's world it's imperative that every worker, from head office to plant floor, has the right information at the right time to perform in their roles.

For organizations that want to better connect with their employees and unlock the full potential of their workforce, they should consider the importance of communication channels, as well as how that information is formatted, designed, and shared.

# The Good

Generally, when properly implemented, the consensus is clear - digital signage works. The technology is liked by both deskless employees and decision-makers alike, boosting productivity, engagement, data accessibility and more across diverse companies. In short, the products elicit the desired impacts.



# The Bad

Alarmingly, practically every company using digital signage has faced cultural, technical and vendor issues during rollout and throughout continuous usage. Businesses overwhelmingly feel they lack adequate support from vendors when implementing the technology.

This clearly signals an industry maturation need - ensuring businesses have access to the necessary expertise and guidance to assist them in leveraging the full potential of the technology in order to achieve business objectives.

However, the trajectory is positive. Vendors recognize these challenges and are already working to simplify processes moving forward. Despite troubles, IT continues adopting signage while staff and leadership remain fond of the technology's promise. There are fixable problems, and progress is happening.

Related to that, all decision-makers encountered at least one technical difficulty, whether remote management, scalability, network connectivity, integration with other systems or otherwise.

### 100%

86%

of companies faced cultural, technical and vendor problems with their signage strategy.

claim to have an implementation process, yet 41% of decision-makers don't actually know what it is

42%

wanted more vendor support time, 40% took issue with limited consultation around implementation



# The Ugly

Several troubling cultural elements must still be overcome for digital signage's success to fully take hold. A concerning portion of decision-makers with existing signage lack processes to guide implementation or don't understand their own workflows. This suggests deployments can happen haphazardly, unable to drive outcomes.

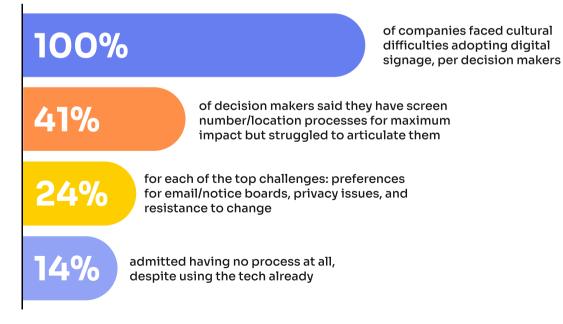
More worrying are the employee-level cultural challenges. While six in ten workers responded positively to digital signage across several metrics like data literacy, productivity and engagement, the other 40% seem harder to win over.

#### What decision-makers say



Organizations seeking better employee engagement via signage face significant adoption barriers if there are sizeable employee segments resistant to the technology's rollout. Shifting long-held opinions can take time and effort.

However, by identifying barriers and engaging with experts, tailored strategies can be developed to counter cultural opposition through enhanced change management. This facilitates broader adoption by addressing disconnects between end-users and technology, and empowers them to advance progress against goals around productivity.



# **Understanding the Status Quo**

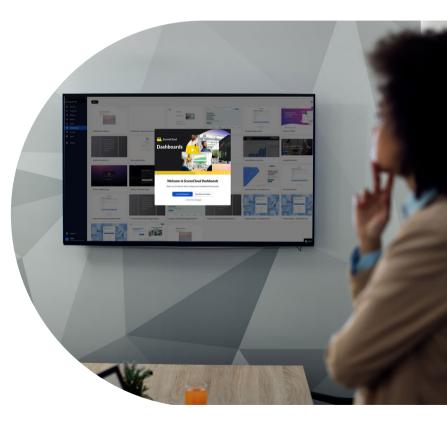
# Screen use, headline issues, content, communication styles and their effectiveness.

This chapter aims to better understand how organizations and their employees use and interact with digital signage.

That is, how many screens are being used and in what proportion of facilities, where precisely those screens are, what use cases they are applied to, and what type of content is communicated to improve business outcomes.

Often, in newer facilities, screens are an expectation rather than a requirement in the designing and building stage, regardless of intentions to utilize them to bolster productivity or improve employee job satisfaction. As a result, customers may not fully recognize whether it is their business decisions that are driving screen placement and usage, or if, in fact, pre-existing screen placements are limiting their decision-making abilities.

Experts know the benefits the technology brings for solving business issues, but is that translating to a strategic approach from customers?

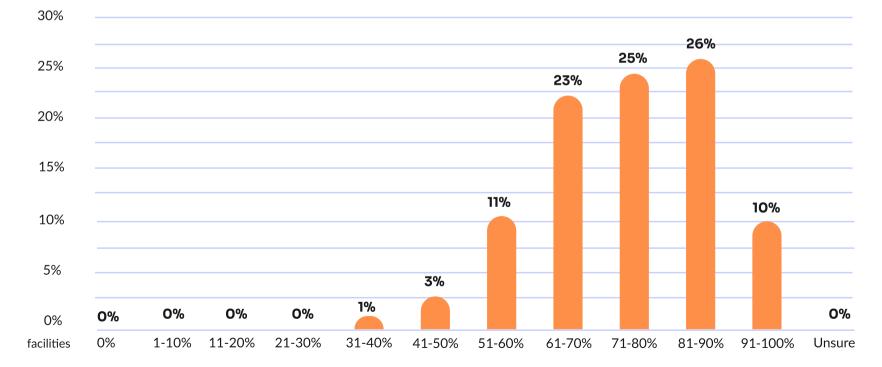


### Screen prevalence and usage

Keeping in mind the size of organizations that the respondents manage in each location, screens are ubiquitous in deskless industries.

Organizations appear to be implementing screens across most of the operational sites (96%) in the majority of cases. In fact, around a quarter of organizations have screens at 81-90% of facilities (26%), 71-80% of facilities (25%), and 61-70% of facilities (23%). One in ten respondents even said they have screens in 91-100% of facilities.

Decision-makers clearly either understand the benefits of digital signage or simply expect to see them in their organization's facilities, explaining strong uptake across the board.



#### Proportion of sites/locations using screens for employees

### Understanding screen location

While the consensus suggests that screens are used throughout the facilities, there is an interesting disagreement between employees and decision-makers about the placement of screens across organizations.

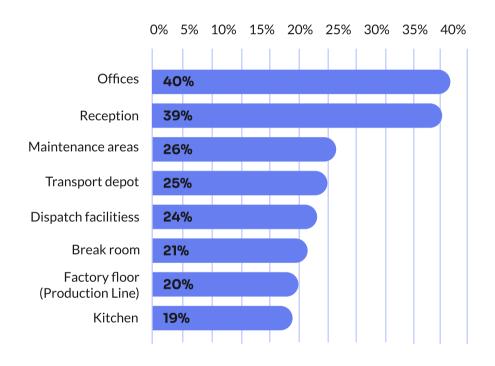
Where screens are most effective is either communicating with customers or, in the case of respondents in this survey, interacting with the deskless workers who don't have the same access to digital information as their information worker counterparts.

With 78% of deskless workers not having access to a company email address and 72% saying they do not have access to a company intranet, screens offer an opportunity to communicate with those members of the workforce who are often overlooked and left out of the conversation around digital signage.



### What decision-makers say about the locations of the screens

## What workers say about the locations of the screens



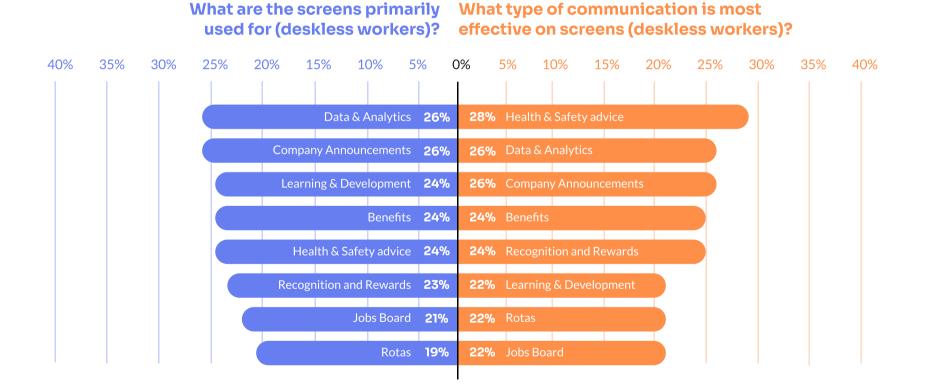
This suggests that while managers are aware of a general desire to improve engagement with deskless workers, the workers themselves are less likely to feel the love. Workers see the digital divide persisting in screen placement.



### Screen uses and desired uses

When discussing use cases for digital signage within more deskless-oriented industries, there are several popular functions.

The uses of screens vary between a mix of information dissemination, safety and training, compliance, and employee experience. Aside from slight differences between what deskless workers and decision-makers want to see on screen, the desire to receive company news and communications on both sides suggests that, overall, deskless workers simply desire to receive the opportunities already afforded to their information worker counterparts.



### **Content types: The decision-maker's view**

Another essential part of what is being said is how it is being said. Decision makers stated that there is no clear favorite format in which to communicate information.

What content format is most commonly displayed on employee-facing screens?

**22%** images

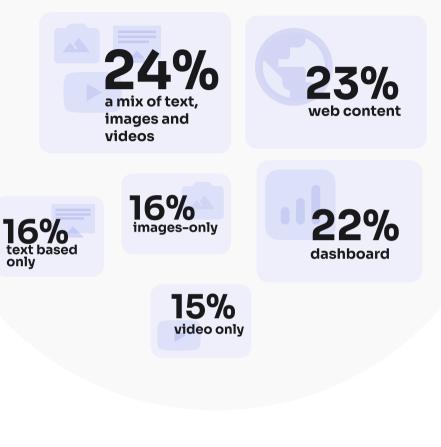
22% videos

20% web content



18%

What content format would you like to see displayed on the employee-facing screens?



One of the main takeaways from this research section for decision-makers and workers is that there is no one-size-fits-all approach to effective digital signage.

Naturally, different organizations have different problems that digital signage can solve, which is by no means a negative.

# **Behind the Screens**

# Trends in screen implementation, process ownership and common issues.

Setting up for success can be a driving factor in the continued ability of digital signage to drive business outcomes.

However, as an industry, aside from anecdotal evidence, there isn't much we know about the process, from problem identification ("we need to do something about X") to supplier selection and implementation.

As a result, this chapter will look into the research section discussing processes and ownership of screen implementation and IT/Tech involvement in that process, as well as technical, cultural, and vendor-specific challenges commonly faced during the digital signage selection process.



This research highlights, potentially above anything, the need to simplify the implementation process regarding digital signage. Whether this means better education, businesses engaging more with their digital signage vendor on how to embody best practices, or technological improvements making the adoption process easier - there is clear potential for maturation in this part of the customer journey.

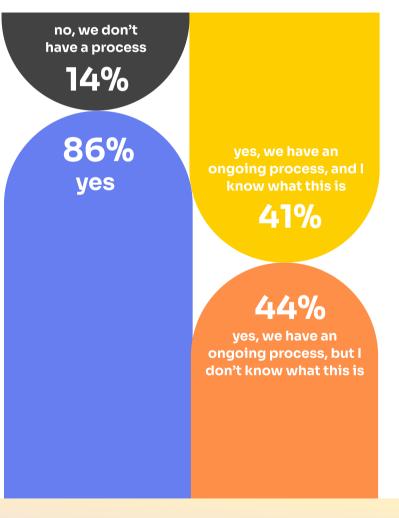
### Processes and ownership of screen implementation

All the stakeholders surveyed in this research worked at an organization that had already adopted digital signage technology. Following that, it would be reasonable to assume that decision-makers, in particular, would be aware of the processes involved in their implementation. Surprisingly, this is not exactly the case.

On the face of it, 86% of decision-makers having a process seems like a strong statistic. However, considering these decision-makers already have implemented screens, it is surprising that **more than 1 in 10 do not have a process at all**. Even more surprising is that **almost half (44%) are unaware of this process**.

These findings point to a concerning level of confusion surrounding digital signage implementations and a lack of understanding of strategically executing display network strategies. The data points to companies focusing more on physically getting screens installed rather than plotting long-term success.

With better education, planning, and vendor support, businesses can move beyond just mounting screens and set themselves up to realize immense engagement, productivity, and gains over time through purposeful and optimized signage approaches. Do you have a process for deciding the number and location for screens in the workplace for driving the most impact?



When it comes to who advises on-screen strategy, many stakeholders are involved. Is this a case of democratized decision-making to maximize effectiveness? Or, again, a lack of best practices causing confusion among customers?

You said you have a process, who, if anyone, advises on the screen strategy (number of screens and screen positioning) to drive impact from digital signage?



Having different stakeholders in the implementation process isn't necessarily a bad idea. Getting all parties around the table to ensure digital signage positively impacts each department individually and collectively can only be a cause for improvement. Departments tend to be driven by their potential use case(s). For example, if the screens are being used to spotlight employees then HR is more likely to be involved than Customer Success. Identifying goals early is essential. If different departments are involved, rather than using technology to run ahead with this campaign or that initiative, it is imperative to develop collective goals to work towards, creating measurements and KPIs to quantify success. Otherwise, while there may be plenty of activity on screens, there will be little knowledge of whether they are improving the professional lives of deskless workers.



### IT and tech involvement in digital signage implementation

Despite decision-makers suggesting that IT leads and digital transformation leads are as involved as any other department in the process of deciding the number and location of screens for driving the most impact, we wanted to dig deeper into when exactly IT teams are brought into the discussion.

IT teams are often underutilized and focused narrowly on technical support instead of driving business innovation. However, technology now underpins productivity across functions.

By embracing IT staff as strategic advisors on emerging solutions, companies can foster cross-departmental collaboration to unlock data insights, optimize processes, and enhance experiences.

With IT guiding technology integration, businesses create seamless ecosystems where new tools compound productivity gains exponentially - especially when connecting the deskles workforce through digital signage. While other departments must feed into problem-solving ideation, IT departments often have untapped potential to assume leadership in digital transformation. At what point was your IT/tech department involved in the discussion to include screens?



**Problem identification:** "We need to do something?

#### **Solution exploration:** "What's out the to solve our problem?"

ut the to problem?"

29%

**Requirements building:** "What exactly do we need the purchase to do?"

22%

**Supplier selection:** "Does this do what we want it to do?" Underestimation of the consulting capabilities of the IT or technology department seems to translate into the responses collected from decision-makers. Less than half of IT departments are consulted before deciding to select digital signage as a solution to communicating with the deskless workforce. Similarly, more than one in five respondents (22%) stated that they don't involve IT until at least the supplier selection stage.

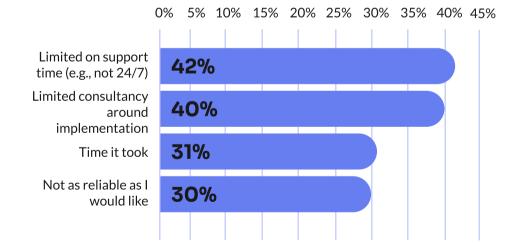
The most popular point at which decision-makers consult IT is the requirements-building stage, in other words, following a decision on a solution, what needs to be bought, and whether it will work effectively.

This consolidates the narrative that the department is primarily viewed as technical support rather than valuable consultants in the ideation stage. As time passes, one would hope to see an increase in the number of organizations and stakeholders being consulted, at least when exploring possible solutions to a problem. In doing so, businesses will be better placed for a successful implementation, not only from a buy-in and motivation perspective but also because they will identify barriers earlier in the process and potentially circumvent them when discussing solutions with vendors.

### Technical, cultural and vendor challenges

As mentioned earlier in the report, one of the key takeaways from this research is that despite continued success following digital signage implementation, organizations face challenges in the set-up process.

Astonishingly, 100% of decision-makers had cultural, technical *and* vendor support issues.



#### Vendor challenges

Regarding challenges organizations are having with digital signage vendors, there is a particular theme to respondent answers and clear areas of improvement for the digital signage industry. Aside from general complaints about lengthy implementation processes or general reliability, businesses really want more support from their suppliers.

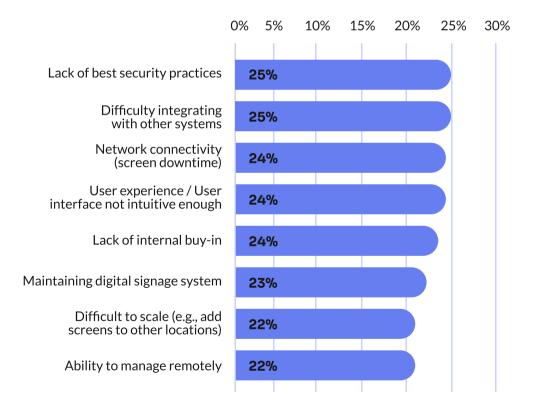
That means more dedicated time spent assisting customers throughout the implementation and development process, as well as more dedicated services focussed on implementation consultancy. After all, digital signage suppliers have seen it all. They know what has been successful, common barriers facing specific sectors, how other customers have tackled key issues, and much more. Customers want partners who can pave the path for impactful deployments by focusing on enhanced change management that spotlights interactive features to ease adoption hesitancies.

The ideal partner should smooth transitions for reticent employee groups while showcasing the value new signage capabilities can bring.



If consultation and support for businesses increase, we may see a resulting decline in the number and variety of technical issues faced by digital signage customers. Some of the top challenges that decision-makers face include a lack of best security practices (25%), difficulty integrating with other existing systems (25%), and network connectivity issues, among several more.

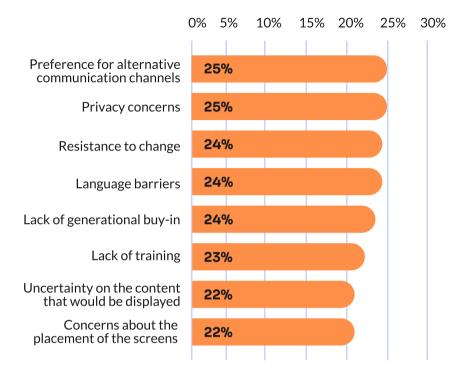
The comforting aspect of these technical challenges is that not only will increased consultation and support help solve some of these issues, but innovation and continued iterative improvements in products will make these technical challenges easier and easier to resolve, if they are encountered at all.



#### **Technical challenges**

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#### **Cultural challenges**



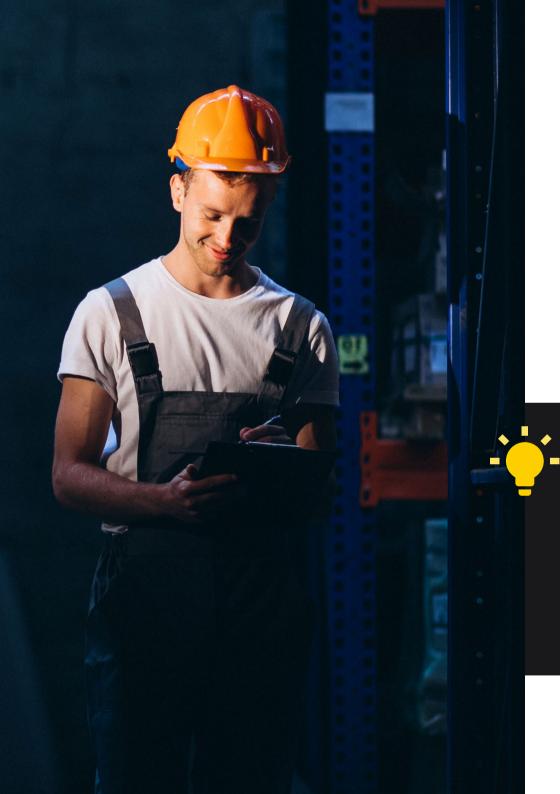
Cultural challenges facing digital signage implementation represent some of the more deep-rooted and long-term issues facing vendors and their customers.

Of course, some of the cultural concerns mentioned in the research will be solved over time. Lack of generational buy-in will become less and less of a problem. Equally, lack of training, uncertainty about the content displayed on screens, language barriers, and concerns around screen placement can all be solved through consultation, development, and training. The more concerning trio of these cultural challenges are highlighted in that around a quarter of workers in these deskless industries are resistant to change, have privacy concerns, and prefer alternative communication channels, such as messaging apps like WhatsApp.

Embedding changes in something as fundamental as communication can be incredibly difficult, especially for workers who are more intransigent about change. Furthermore, using unofficial channels like WhatsApp for communication can not only solidify divisions between teams, departments, and deskless and information workers, but it can also give way to a culture of decentralized communication, misinformation, and a lack of cohesive objectives.

It's important for organizations to share insights on potential cultural barriers to signage adoption so the right solutions can be recommended. By researching resistance drivers, assessing change impacts, and identifying communication preferences, vendors gain valuable perspectives. This allows them to provide guidance on strategies for driving engagement, enabling governance, and integrating with existing channels - not just reducing division and misinformation risks.

With deeper understanding, signage rollouts can leverage enhanced change management that spotlights interactive features facilitating adoption even among the most hesitant. This paves the way for deployments that smoothly transition resistant segments while empowering leaders to showcase the value new signage capabilities bring.



Fun fact: When electricity came around, it wasn't immediately seen as a necessity. Electricity companies had to produce enormous advertisement campaigns convincing the public of its usefulness. Check out this example highlighted by the Smithsonian Magazine:

The moral of the story? We aren't claiming that digital signage is the next electricity, but it shows that even the most revolutionary inventions can take time to change culture.

Never before have the questions of economy and efficiency in production been of such importance as now in the industrial life of the country. This is true in the large plant as well as in the small shop. Electricity is proving the most effective agency in solving these various problems as they arise.<sup>1</sup>

# The Impact of Screens on the Workforce: From Productivity to Morale

### Understanding the results of rolling out digital signage, how workers view it, and how they engage with it

Digital signage aims to better engage workers to be happier, healthier, and more productive.

In the past two decades, productivity growth has been somewhat stalled, especially since the 2008 financial crisis.<sup>2</sup> However, behind those figures is a workforce that simply isn't engaged with their company or employer, especially when it comes to the deskless workforce.

According to Gallup's 2023 'State of the Global Workplace' report, engagement hit a record high of 23%. However, while nations like the United States see engagement figures hit 31%, many European countries, such as the UK, see engagement rates of around 10%.<sup>3</sup>

Considering the persistent ostracizing of the deskless workforce regarding technology investment, engaging with deskless workers through technology solutions like digital signage could have ramifications.<sup>4</sup>

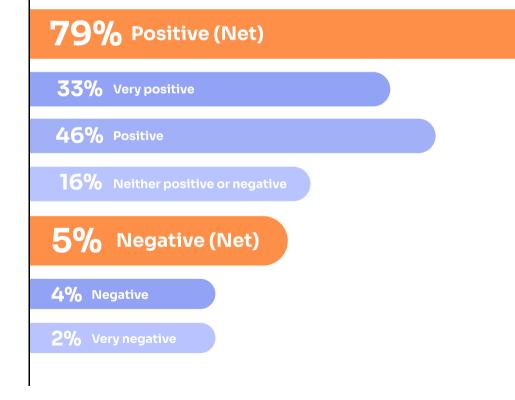
But when organizations adopt digital signage solutions, do we know they boost productivity and engagement? We asked both decision-makers and workers themselves to weigh in.



2: The twin challenges of promoting productivity and inclusive growth, OECD 3: State of the Global Workplace: 2023 Report, Gallup 4: Deskless Frontline Workers at Tipping Point for Tech Investments, Rever

### Impact of screens: the employee view

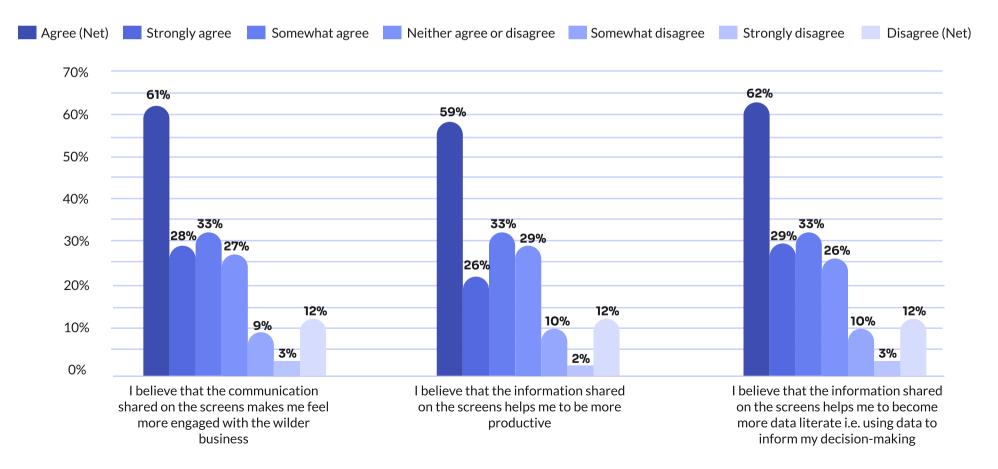
Despite cultural barriers to integration for around a quarter of the deskless workforce, general views towards screens are overwhelmingly positive among workers, with 79%, or almost 4 in 5, having an overall positive view of the technology.





### Impact of screens: the employee view

Additionally, around 3 in 5 workers believe that information shared on screens helps them to become more engaged with the wider business (61%), more productive (59%), and more data literature (62%). Considering the engagement figures above, this kind of positive engagement with screens emphasizes the huge potential that digital signage can offer by way of increased productivity. Finally, just 15% of respondents claimed to have a negative view of the impact of the technology. While there may be work to be done to convince that small minority of the benefits of digital signage, all indicators are trending in the right direction.



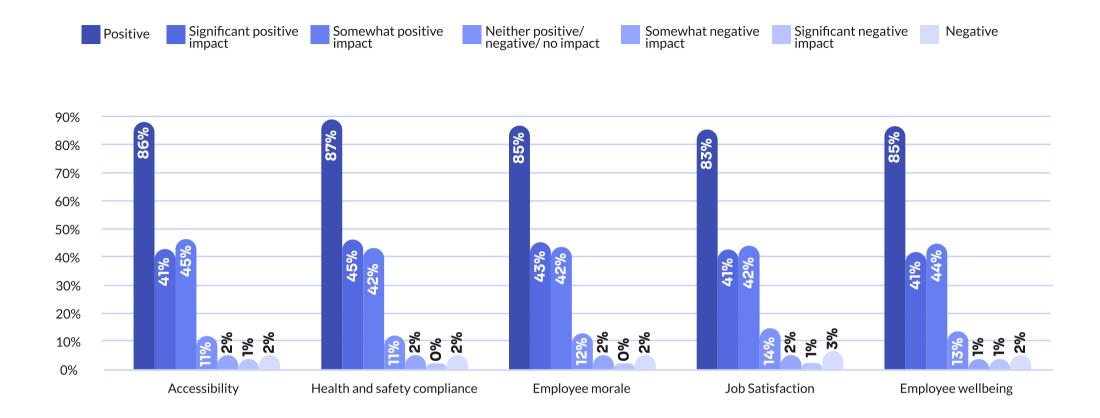
#### To what extent do you agree or disagree with the following statements?

### Impact of screens: The decision-maker's view

When asked similar questions, the decision-makers responded even more positively to digital signage technology and its impact on employee outcomes.

## When thinking of the screens in your workplace, how much of an impact, if at all, do you believe they have on the following?





Despite almost unanimous issues with the implementation process of digital signage, across all metrics from productivity, efficiency, and engagement to health and safety compliance and employee wellbeing- decision-makers are clear that digital signage has an overwhelmingly positive impact on the workforce.

The data also highlights that some of these positive outcomes are having an impact on staff turnover. 84% of decision-makers surveyed believed that digital signage positively impacts retention, suggesting that the workers becoming more engaged with their organization through digital signage are more likely to remain loyal to their employer.

# **Bridging the Divide**

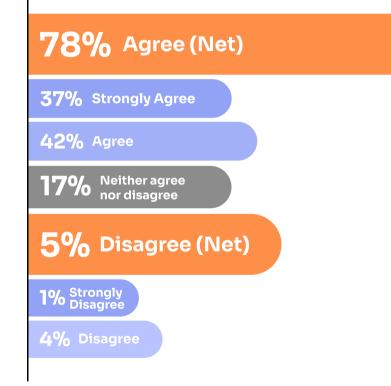
# Future plans for digital signage and how to improve

The truth is that simple communications or even efforts at communication can have immense impacts for deskless workers.

This data has shown that attempts to do so won't take long to reap significant rewards. But at the heart of this discussion is the understanding and demand that deskless workers get their fair share of investment, consideration, and attention.



To what extent do you agree or disagree with the following statement: "Office workers in my organization get more opportunities than their frontline worker counterparts, due to their access to multiple workplace communication applications and digital information sources"?



Despite workers' positive reactions to digital signage and its impacts, one statistic from this research remains a significant issue for businesses attempting to tackle inequalities within their workforces.

Almost 4 in 5 workers (78%) believe office workers get more opportunities than their frontline counterparts. This inequality is precisely what digital signage can address.

Simply put - engagement matters. On an individual, business and economic level, it has a significant impact. Engaged staff are more productive, safe, and profitable.<sup>5</sup> Top-quartile engagement teams see 41% less absenteeism and 59% lower turnover.<sup>6</sup> So, while engagement doesn't solve productivity alone, it remains a vital puzzle piece. By finally giving deskless workers their due focus and unlocking their untapped potential through purposeful communications, organizations position themselves for results. The channel exists; the opportunity awaits.

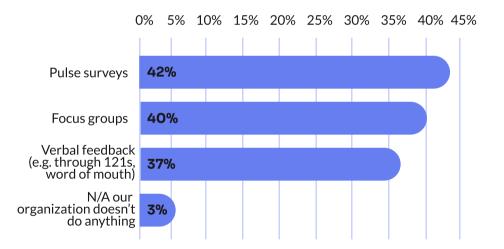
However, when it comes to bridging the divide between these deskless workers and their information worker counterparts, how exactly are decision-makers getting feedback from employees, if at all? And what are their future plans as a result of this feedback?

5: Why employee engagement is key to company success, Firstup 6: 10 Timely Statistics About The Connection Between Employee Engagement And Wellness, Forbes

### **Feedback processes**

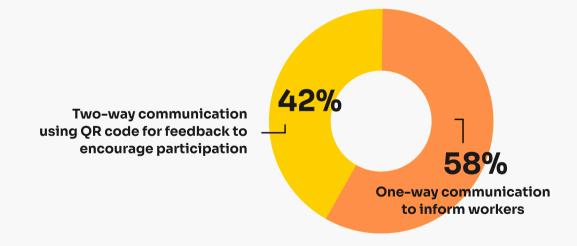
When management is seeking feedback from employees on digital signage solutions, there are various methods being used. Around 40% of decision-makers are getting feedback through pulse surveys (42%), focus groups (40%), or even just verbally.

#### What measures, if any, does your organization take to understand the perception of the screens and the information shared on them?



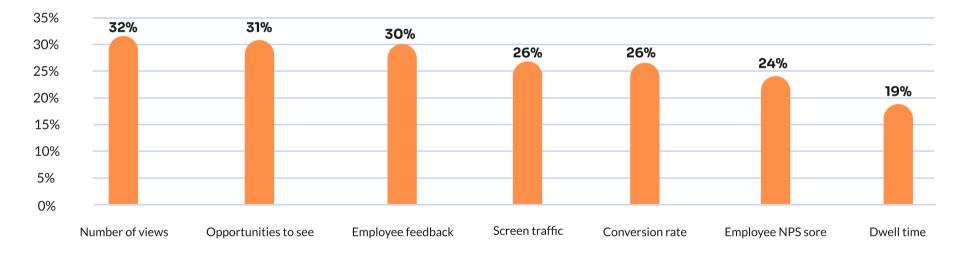
There also appears to be a concerted effort on behalf of some businesses to ensure digital signage isn't just a one-way communication channel. Around the same number of respondents claiming to be using pulse surveys and focus groups are also using their digital signage as a two-way communication channel. Usually, this is in the form of a QR code, which can be used for workers to provide feedback, enter competitions or more.

Being able to use screens in this way ensures that workers feel a part of the process. Furthermore, it gives decision-makers data and information on exactly how digital signage can be further improved to increase engagement.



\*This isn't the only channel through which employers can gain feedback, however.

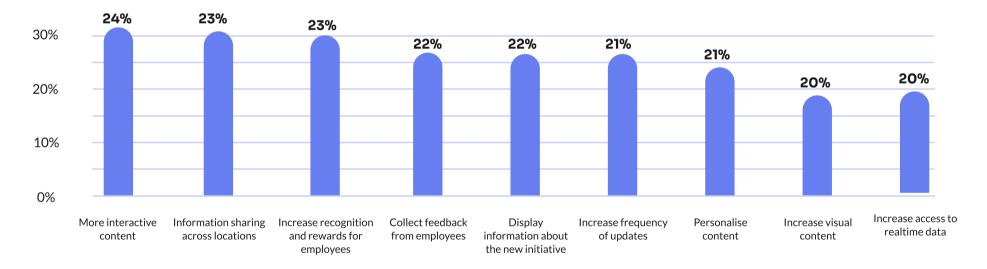
Decision-makers are also utilizing metrics like views, Opportunities to See (OTS), screen traffic, and dwell times as indicators of measuring success. All of these metrics can be incredibly helpful means through which not only to make improvements but also validate ROI, support evidence for expansion plans, and, from a vendor viewpoint, drive best practices.



#### What metrics, if any, do you use to measure the impact of screens on your desired KPIs?

### Future content plans: The decision-maker's view

As a result of these various feedback methods and measurements for success, leaders are constantly developing content to become more finely tuned with the desires of the workers, as well as more conducive to further improvements.

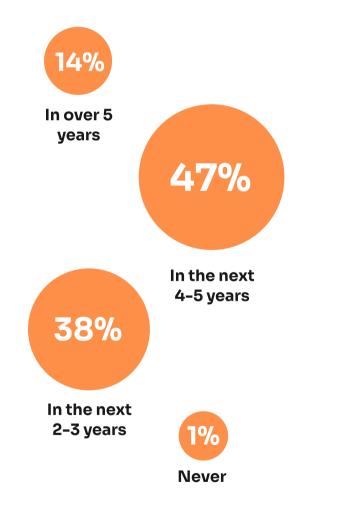


#### How, if at all, do you plan to change the content and information you provide employees through digital screens?

As time goes on, the content being displayed on screens is trending towards becoming more interactive, more connected over varying sites, more frequent and more personal. Due to the successes in boosting engagement and productivity, there is a clear desire to double down on efforts to further recognize and connect with the deskless workforce. A trend which is sorely needed by the workers themselves.

Finally, this positive momentum being built through digital signage is causing decision-makers to come back for more.

When, if ever, do you plan to further extend or integrate your digital signage network into your ecosystem of workplace applications?



#### Almost all businesses (99%) have plans to expand their digital signage network over the next five years and beyond.

Whether that means further integrating digital signage into their existing stack, more interconnection between sites to ensure messaging is consistent and on point, or experimenting with new ways to better engage the deskless workforce to unleash the productivity achievable through improved engagement.

# There is work to be done, but the future is bright for digital signage

This research affirms that digital signage delivers immense value, yet barriers persist in unlocking its full potential.

On the positive side, properly implemented networks drive engagement, productivity, and workforce alignment. However, practical challenges around change management, best practices, and even privacy issues hinder adoption by a vocal employee minority. Our north star must remain the deskless worker. For too long, this critical segment has felt neglected amidst new technology investments.

Digital signage provides a bridge to inclusion, and we have only scratched the surface of its capabilities in enriching frontline jobs. There is still much work to do - from smoothed implementations to enhanced interactive features and more integrated content. But the foundation shows promise. Practically every company, despite rollout troubles, sees screens' benefits and plans expansion. The technology works when strategically executed.

Now, our charge is to further boost competence, confront skepticism, and bring laggard communicators into the light. By tackling the obstacles head-on while innovating smarter solutions, we can unlock digital signage's immense potential – one screen at a time.

# The data behind the data

2,400 decision-makers and deskless workers (1,200 each) across the UK and US were interviewed, about their use, perception of, and future plans for, employee-facing signage.

The respondents were split equally between the following industries: manufacturing, logistics, transportation and supply chain – all with predominantly deskless or frontline workforces.

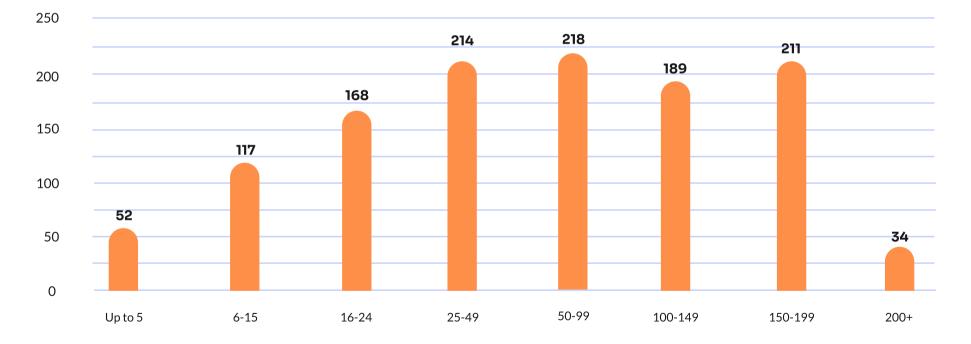
The respondents' companies all had a headcount of 1,000+.

The research was conducted by Censuswide.

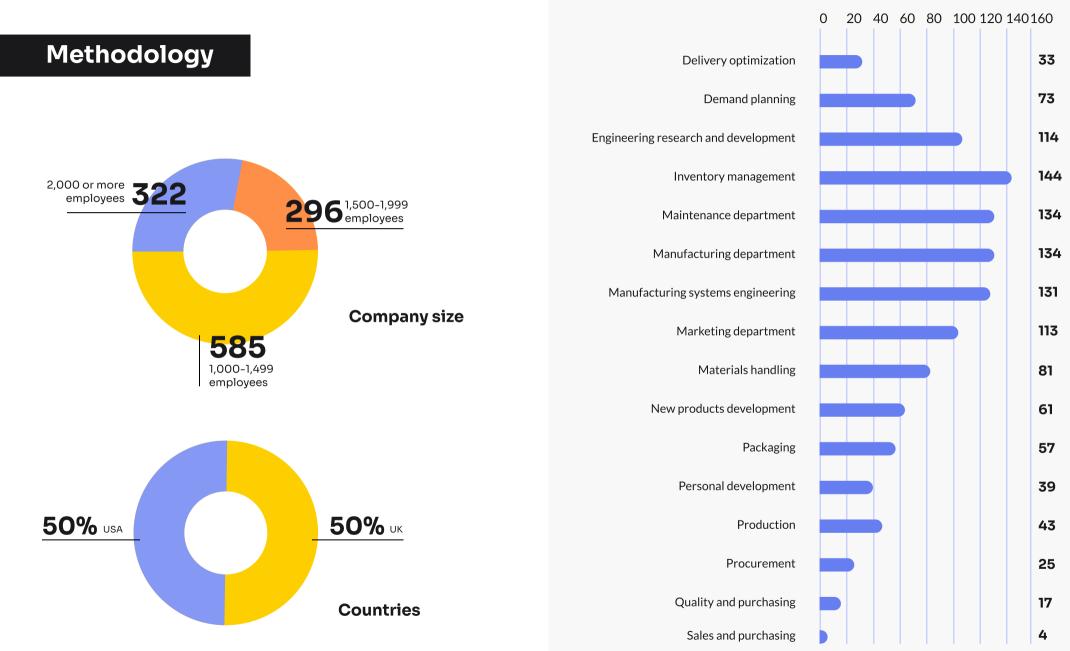


### Methodology

Number of locations at respondents' organizations



#### **Department size**





# ScreenCloud creates connected workforces and workplaces with screens that communicate, for

# 10,000+ customers around the globe.

ScreenCloud is a Chrome Enterprise Recommended solution. Discover more about our partnership, and how we're helping organizations supercharge their internal communication and drive digital transformation.

Learn more



